



Members of the Supervisory Board

Hans (J.)B.Th. Hugenoltz (1950, male, Dutch), Chairman

Mr. Hugenoltz is chief executive officer and owner of the following companies: (i) Hugenoltz Property Group, a group with affiliated companies in the Netherlands, Belgium (HPG Belgium N.V.), France (Groupe Franco-Hollandaise) and Germany (HPG Projektgesellschaft Aachen) which develop real estate, (ii) Nerons Holding B.V., a holding company with three affiliated companies that import and distribute helmets, motorcycle clothing, accessories and scooters in Holland, Belgium and Turkey.

Mr. Hugenoltz was reappointed Supervisory Board member of Spyker Cars in the general meeting of 2007 for a term of four years up to and including the annual general meeting of 2011.

Maurizio La Noce (1957, male, American), Vice-Chairman

Maurizio La Noce is the CEO of Mubadala Oil & Gas as well as the Executive Director for the Energy & Industry Unit, responsible for the development of viable businesses and investment opportunities in the utilities, industrial, petroleum services and renewable energy sectors.

Mr. La Noce has over 25 years of experience in the energy industry with the last 12 years primarily devoted to the management and development of multi-billion dollar projects in the Middle East. He began his career in 1983 and held various commercial and managerial positions with Atlantic Richfield (ARCO) and ENRON International while on job assignments in Milan, London, Dallas and the UAE.

After joining the UAE Offsets Group in 2001, Mr. La Noce was responsible for the commercial development of the Dolphin Energy project and for the sale by Offsets of a 24.5% equity interest to Occidental Petroleum Corporation.

Mr. La Noce currently represents Mubadala on several Boards of Directors: MASDAR (Abu Dhabi Future Energy Company); Emirates Aluminium (EMAL); Pearl Energy; GlobalFoundries; Mubadala Petroleum Services Company (MPSC); Spyker Cars NV, Dolphin PRC, Rusail PC, SMN Barka and SMN Holdings.

Mr. La Noce completed his degree in Industrial Electronics in Italy and his "hydrocarbon" education at the College of Petroleum Studies in Oxford.

Mr. La Noce was appointed Supervisory Board member on 20 April 2006 for a term of three years. He was reappointed for a term of four years in the annual general meeting of 2009 up to and including the annual general meeting of 2013.

Pieter H. Heerema (1951, male, Dutch)

Pieter Heerema is owner and President of the Heerema group of companies, mostly involved in design, engineering, fabrication, transport and installation of (marine) structures for offshore energy projects as well as for infrastructural projects worldwide.

Mr. Heerema has held and holds Board positions in various non-quoted companies of the Heerema Group as well as Geveke bv, Amsterdam. He holds a bachelor's degree in business administration from Nijenrode Business School, the Netherlands and an MBA from Interfaculteit Bedrijfskunde (Delft/Rotterdam).

Through a special purpose investment vehicle Mr. Heerema has made available to Spyker Cars a convertible loan of US\$ 25 million, with a two year term and a conversion price of € 4 per share.

Mr. Heerema was appointed Supervisory Board member on 22 April 2010 for a term of four years.

Alexander J. Roepers, (1959, male, American)



Alexander Roepers is the President and CIO of Atlantic Investment Management, Inc. ("Atlantic"), which he founded in 1988. Atlantic, a SEC Registered Investment Advisor with offices in New York and Tokyo, manages \$1.6 billion from institutional and high net worth investors and deploys a concentrated value approach to investing in the public markets. As a result of his work at Atlantic, Mr. Roepers has been an actively engaged shareholder of many publicly-traded industrial and consumer products and services companies around the world. Prior to forming Atlantic, Mr. Roepers was Director of Corporate Development, involved in M&A activities, at the Thyssen-Bornemisza Group in New York from 1984 until 1988. From 1980 to 1982, he worked at Dover Corporation in New York.

Mr. Roepers has an MBA from Harvard Business School (1984) and holds a BBA degree from Nijenrode University, the Netherlands School of Business (1980).

Mr. Roepers was appointed Supervisory Board member on 22 April 2010 for a term of four years.